



ARMA AUSTIN FEBRUARY 2010

RIM 101 Workshop

Records Inventory and Retention Scheduling

****Disclaimer: All opinions/views expressed today are those of the speakers and do not necessarily represent the views of their employers.**

AGENDA

- Records Inventory
 - Purpose/Benefits
 - Planning an Inventory: Six Steps
 - Conducting an Inventory: Methods
 - Group Exercise: Completing an Inventory
- Break
- Retention Schedule
 - Purpose/Benefits
 - Research for Retention Periods
 - Creating the Schedule: Components
 - Approval/Publish
 - Updates
 - Group Exercise: Building a Schedule
- Resources
- Contact Information

WHAT IS A RECORDS INVENTORY?

- It is a complete and accurate survey of an organization's file contents".
- The records Inventory is the "first phase" in the development and implementation of a RM Program

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- Inventories capture the types of information that are being retained by an organization
 - Enable you to know what you have and where it is being kept

BENEFITS

- Helps build the Retention Schedule
- Facilitates retrieval in the event of an internal/external business event (Audit/Legal, etc.)
- Inventory is multi-purpose
 - Establish vital records
 - Business Process Improvements
 - Facilitate retrievals

PLANNING AN INVENTORY: 6 STEPS

RM Best Practice: Alleviate problems by establishing a plan.

1. Commitment from Top Management
2. Establishing a work schedule/timeline
3. Communicate
4. Project Staffing and Training
5. Set Goals and Objectives
6. Design of an Inventory Form

PLANNING AN INVENTORY: STEP 1

COMMITMENT FROM MANAGEMENT

- Golden Rule: Start at the top.
- Determine the appropriate level of Exec Endorsement
 - CEO, Legal, Finance, RM, etc...
- Obtain a documented commitment
 - Ask Executive to send endorsement to Dept Mgmt or to all employees
- Use the Exec Endorsement to rally additional support
 - During project kick-off; Within project training materials

PLANNING AN INVENTORY: STEP 2

ESTABLISHING A WORK SCHEDULE/TIMELINE

- Departments who will be participating
 - Locations/Offices (Local/State/Regional)
 - Look at Company Org Chart
- Contact Names
 - Department Manager who you will be reaching out to
- Estimated Start/Finish Date
- Track information in a spreadsheet/database

PLANNING AN INVENTORY: STEP 3

COMMUNICATE

- Communicate to Department Management
 - Draft a Communication: Provide background info, estimated project timeframe, expectations
 - Reference the Exec Management's Endorsement
 - Ask for the appointment of a Departmental SME (subject matter expert)
 - Determine who will be sending out the Communication
 - Records Manager, RM Analyst, etc..
- Provide updates: Escalations/Progress Reports
- Project end: Send final work product

PLANNING AN INVENTORY: STEP 4

PROJECT STAFFING AND TRAINING

- Determine your available resources
 - Internal Records Management Staff
 - Departmental Staff
 - SME – someone who is knowledgeable of the records
 - Outside Consultants
- Pull together training materials
 - Include basic RM info-Assume they know nothing
 - Include the Executive Endorsement
 - Develop a list of “probing” questions

PLANNING AN INVENTORY: STEP 5

SET GOALS AND OBJECTIVES

- Inventory Objective: Obtain sufficient information about the records in order to make good decisions
- Determine the Scope: Inventory everything; Only records, etc...
- Short Term Goals
 - Develop a Retention Schedule
 - Record Storage and Retrieval System
 - Vital Records Protection
 - Utilization of Office Equipment/Space
- Long-Term Goals
 - Business Process Automation
 - Report/Forms Control

PLANNING AN INVENTORY: STEP 6

DESIGN YOUR INVENTORY FORM

- Standard fields :
 - Department or organization name
 - Contact name
 - Name of record series/Description of record series:
 - Dates of the records-how far back do they have it?
 - Storage location
- Determine the format of the form: Electronic/Hardcopy
- Instruction sheet/explanation of fields/definitions
 - Include the definition of a record
 - Request that the business does not use “Acronyms”
 - Ask a non-RM person to review
- Sample Inventory Forms: Detailed/Simple

INVENTORY FORM EXAMPLES:

[rmd103.doc](#)

CONDUCTING AN INVENTORY: METHODS

- Do your homework:
 - Request Org Charts
 - Look at departmental websites, etc.. use to identify records
- Work with the Assigned Department Contact
 - Request Org Chart
- Initial Interview (Onsite/Phone)
 - Provide a brief training: include RM basics and the inventory process/timeframe
 - Review Org chart/discuss business processes/records
 - Review the inventory form and how to complete
 - Due Date: Send Reminders/Escalate when necessary

RECORDS INVENTORY TIPS

- **Obtain Exec Endorsement-Top Down Approach Works!**
- **Determine Project Scope: Who/What**
 - Look at Organizational Charts
 - Records/Non-Records
- **Draft your Communication Templates**
 - Determine who is sending Communications to Departments
 - Use the Exec Endorsement-Helps break down walls
- **Assume the Departments “know nothing” about RM**
 - Take the opportunity to train on basic RM principles
 - Do your homework: Look at their Dept Org Chart, website, etc..
 - Draft some probing questions: what are you storing on file shares, SharePoint, File Cabinets, etc...
 - Be prepared to do some hand holding
 - Be Flexible—Some groups will be independent ☺
- **Keep everything simple-Forms, Training Materials**
 - Don't start from “scratch”-use resources available
 - If something is not working-Change It! Find what works for your Org!

EXERCISE:

DEPARTMENTAL RECORDS INVENTORY

- Each table represents a Functional Business Area
- Each table is assigned 3 Record Series and must complete the Records Inventory Form

Business Area	Record Series
Table1: Accounting	Expense Reports, Policies, Invoices
Table2: Human Resources	Employee Files, HR reports, Training Records
Table3: Legal	Contracts, Board Meeting Minutes, Litigation Files
Table4: Payroll	Time Cards, Direct Deposit Forms, W-2's
Table5: Sales	Contracts, Proposals, Purchase Orders
Table6: Marketing	Marketing Plans, Price Lists, Campaigns
Table7: Information Technology	Project Plans, Asset Listing, Service Requests

15 MINUTE BREAK

RECORDS RETENTION SCHEDULE

- The Records Retention Schedule constitutes an organization's official policy for information retention and disposal.

Robek

RECORDS RETENTION SCHEDULE

○ Purpose

- Provides for the identification of records
 - For Business Purposes
 - For Business Continuity – Vital records
- Helps conserve office space
 - Housing only active records in expensive office space
 - Transfer records to less expensive space when inactive
- Provides for the systematic disposition of records
 - Destruction where they no longer serve Business Purpose
 - Archive where they provide historical perspective of organization
 - For Research
 - For Other Business Purposes

RECORDS RETENTION SCHEDULE

- Benefits
 - Economic
 - Legal
 - Business Value/Increased Efficiencies

RECORDS RETENTION SCHEDULE

- Research for Retention Periods
 - Consult with organization's legal counsel
 - What activities are subject to statutes and regulations?
 - See Resources provided.
 - What products or services are subject to legal recordkeeping requirements
 - What's the location of the business?
 - What's the litigation history of the organization?

RECORDS RETENTION SCHEDULE

- Creating the Schedule
 - Components
 - Records Series Titles
 - Records Series Numbering Scheme
 - Records Retention Period
 - Confidential/Open Designation
 - Archival/Vital Designations
 - Remarks
 - Statutes
 - Regulations
 - Other pertinent comments
 - Storage Information
 - Notation of Amendment/Revisions

RECORDS RETENTION SCHEDULE

○ Approval

- Records Management Officer
- Executive Officer
- Legal Counsel
- Other

○ Publish

- Provide for use in various formats
 - Paper document
 - On the web
 - On the intranet

RECORDS RETENTION SCHEDULE

- Updates
 - How often?
 - Why??
- Amendments
 - Revised document
 - Different Retention Period
 - Different Records Series
 - Added
 - Removed
- Complete Revision
 - Entire Document Revised

RECORDS RETENTION SCHEDULE

- Group Exercise
 - Building a Records Retention Schedule
 - Each table should use the completed inventory forms to start building the Retention Schedule

HELPFUL RESOURCES

- ARMA International: www.arma.org
 - ARMA Austin: www.arma-austin.org
- AIIM: www.aiim.org
- Code of Federal Regulations:
 - <http://www.gpoaccess.gov/CFR/>
- National Archives and Records Administration:
 - <http://www.archives.gov/>
- Texas State Library and Archives Commission:
 - <http://www.tsl.state.tx.us/index.html>
- Book: Information and Records Management, Fourth Edition
 - Authors: Robek, Brown, Stephens

THANK YOU FOR JOINING US.

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